

Safer Stronger Communities Select Committee Agenda

Wednesday, 3 December 2014

7.00 pm,

Council chamber

Civic Suite

Lewisham Town Hall

London SE6 4RU

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This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

Item		Pages
1.	Minutes of the meeting held on 3 November 2014	1 - 12
2.	Declarations of interest	13 - 16
3.	Responsible dog ownership	17 - 20
4.	Violence against women and girls review	21 - 28
5.	Select Committee work programme	29 - 50
6.	Items to be referred to Mayor and Cabinet	

Safer Stronger Communities Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Wednesday, 3 December 2014.

Barry Quirk, Chief Executive
Tuesday, 25 November 2014

Councillor Pauline Morrison (Chair)	
Councillor David Michael (Vice-Chair)	
Councillor Andre Bourne	
Councillor Colin Elliott	
Councillor Alicia Kennedy	
Councillor Pat Raven	
Councillor Luke Sorba	
Councillor Eva Stamirowski	
Councillor Paul Upex	
Councillor James-J Walsh	
Councillor Alan Hall (ex-Officio)	
Councillor Gareth Siddorn (ex-Officio)	

MINUTES OF THE SAFER STRONGER COMMUNITIES SELECT COMMITTEE

Monday, 3 November 2014 at 7.00 pm

PRESENT: Councillors Pauline Morrison (Chair), David Michael (Vice-Chair), Andre Bourne, Colin Elliott, Alicia Kennedy, Luke Sorba, Eva Stamirowski, Paul Upex and James-J Walsh

APOLOGIES: Councillor Pat Raven

ALSO PRESENT: Councillor Alan Hall (Chair of Overview & Scrutiny Committee), Councillor Kevin Bonavia (Cabinet Member Resources), Councillor Janet Daby (Cabinet Member Community Safety), Councillor Joan Millbank (Cabinet Member Third Sector & Community), Councillor Jim Mallory, Timothy Andrew (Scrutiny Manager), David Austin (Head of Corporate Resources), Aileen Buckton (Executive Director for Community Services), Gary Connors (Strategic Community Safety Services Manager), Charlotte Dale (Scrutiny Manager), Liz Dart (Head of Culture and Community Development), Barrie Neal (Head of Corporate Policy and Governance), Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) and Ralph Wilkinson (Head of Public Services)

1. Minutes of the meeting held on 10 September 2014

Resolved: that the minutes of the meeting held on 10 September be agreed as an accurate record.

2. Declarations of interest

Councillor Morrison – non-prejudicial – Chair of the Ackroyd, an organisation in receipt of funding from the main grants programme.

Councillor Michael – non-prejudicial – patron of the Friends of Marsha Phoenix Memorial Trust, Catford Wanderers Cricket Club.

Councillor Elliot – non-prejudicial – elected representative of the Lewisham Disability Coalition.

Councillor Walsh – non prejudicial - Lewisham LGBT community group.

Councillor Kennedy – non-prejudicial – Marsha Phoenix Memorial Trust.

3. Lewisham Future Programme

3.1 Councillor Alan Hall (Chair of the Overview and Scrutiny Committee) informed the Committee that a proposal would be put before Council to establish a process for further scrutiny of the youth service proposals.

3.2 David Austin (Head of Corporate Resources) introduced the Lewisham Future Programme report; the following key points were noted:

- The Council faced a difficult set of financial circumstances, meaning it had to save £85m from its budget over the next three years.
- The report set out proposals for £40m of savings.
- The context for the savings was set out in section five of the report – and the specific proposals were set out in following sections.

- The proposals would be considered by Mayor and Cabinet on 12 November.
- A number of the proposal would be subject to consultation with staff and service users before they could be implemented.

3.3 Aileen Buckton (Executive Director of Community Services) provided an overview of the qualities impact of the savings proposals; the following key points were noted:

- A decision on whether or not to move ahead with the savings proposals was due to be taken by Mayor and Cabinet on the 12 November. Once this had happened, officers would work to begin the implementation of any savings proposals that were agreed.
- Consultations would take place with any staff or service users affected by the proposals.
- Once this had taken place, officers would return to the Committee with information about the overall equalities impact of the proposals.

3.4 Ralph Wilkinson (Head of Public Services) introduced savings proposal O1: End of the discretionary freedom pass scheme:

- There would be no impact on the statutory freedom pass scheme, which provided passes for disabled people.
- The proposals related to the discretionary scheme, which allocated freedom passes to people meeting mental health or mobility criteria set by the Council.
- 1051 passes were issued under the mental health criteria and 195 were issued under the mobility criteria.
- The scheme cost £200k per year.
- An initial review of discretionary freedom pass holders indicated that 68% would qualify for an alternative travel scheme: 63% would qualify for travel schemes run for job seekers and 5% would qualify for 60+ oyster cards.

3.5 Ralph Wilkinson (Head of Public Services) responded to questions from the Committee, the following key points were noted:

- There were no plans to divert funds from other areas of the Council's budget to pay for discretionary passes.
- To meet the criteria for a discretionary pass, applicants had to be able to walk less than 300m unaided without discomfort or to have an enduring mental health condition, which required access to secondary services in the preceding 12 months.
- The criteria had been agreed by Mayor and Cabinet in 2009.
- 200 (over 10%) users had been sampled to determine the figures about eligibility for other transport schemes.
- Changing the eligibility criteria for the scheme would require re-assessment of all of the existing holders as well as detailed work to bring forward and consult on new eligibility criteria.
- The pass would not be the only element of most service users' care package. The process of reviewing the needs of more than a thousand people would be resource intensive.
- Applications for discretionary passes did not change a great deal from one year to the next.
- The option to freeze applications for passes had not been considered.

- Before this savings proposal could be implemented, further consultation would have to take place with users.

3.6 The Committee discussed the proposal and a number of different points of view were noted, including:

- The suggestion to abandon the proposal because of its potential impact on vulnerable and isolated residents. Members were concerned that the removal of this concession would increase isolation and intensify demand on other Council services.
- The possibility of alternative options for the savings proposal – including changing the eligibility criteria or refusing new applications and only supporting those with existing passes.

3.7 David Austin (Head of Corporate Resources) introduced savings proposal G1: increasing income from schools SLA, debt collection and investment strategy (including blue badges) the following key points were noted:

- The savings proposal included four areas, including schools, council tax, investments and blue badges.
- Schools were not obligated to buy services from the Council.
- Consultation would take place with the schools forum about increasing charges. The proposed increase would represent a small rise in costs to schools as a proportion of their budgets.
- Investment decisions were taken as part of the treasury management strategy. The proposal was not to change investments but to manage the process more tightly.
- The Council was working with the government's behavioural insights team to increase collection of council tax.
- The Council had the ability to charge for the administrative costs of blue badges since 2011, but had not done so; 29 other London boroughs currently passed on costs. Most charged £10.

3.8 Ralph Wilkinson (Head of Public Services) and David Austin (Head of Corporate Resources) responded to questions from the Committee, the following key points were noted:

- The cost of means testing the administrative charge for blue badges would be more than the charge being proposed.
- The Council only invested in organisations with a 'triple A plus' credit score, which was largely only achieved by banks.
- These organisations were monitored by the financial conduct authority, in order to assure their levels of credit worthiness and probity. Officers did not intend to duplicate this process.
- The target £500k for additional Council tax collection each year represented 0.5% of the overall Council tax budget.
- The targeted 0.5% increase in collection was considered to be a stretching target.
- The Council held debts until they were collected, and only wrote off costs in exceptional circumstances.
- The calculation of the council tax collection rates included debts back to 1993.
- Other councils allowed significant amounts of debt to be written off, which reduced the headline amount of debt they were owed.
- The £108m council tax debit included amounts that were in collection.

- Income from new developments was included in the medium terms financial strategy and was estimated at 1% growth per year (approximately £1m).

3.9 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) introduced savings proposal B1: Reduction and remodelling of supporting people housing and floating support services, the following key points were noted:

- Supported people budget was used to provide services to people in their homes, hotels and as well as floating support.
- The proposed savings would be made over a two year period.
- Efforts would be made to ensure that the impact of the proposals would be minimised, but there would be an impact.
- Building based services had been prioritised in the savings proposals. It was recognised that once accommodation services were lost, they would be difficult to replace.
- It was recognised that for some clients, the changes would mean that they would present to the Council services at a more critical level of need.
- The proposals would reduce prevention work. Officers would consider the needs of different client groups – focusing on achieving successful outcomes. Nonetheless, some people would not receive preventative services.
- Work had been carried out with providers, which were mostly large community and voluntary sector organisations, over a number of years to make savings to services.
- There would be a cumulative effect for providers of this savings proposal alongside others, but in the most part provider organisations were large and held a number of contracts, which should diminish the impact.

3.10 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) responded to questions from the Committee, the following key points were noted:

- Community and voluntary sector service providers had to be self-sustaining, where the Council was not buying services from these providers, there was a possibility that they would be sold to other councils.
- Officers would work with teams across the Council to ensure that, where possible, services would remain with Lewisham.
- About 1500 people a year accessed floating support services.
- Services were being reconfigured, not closed down.
- The neighbourhood model of working, advice and prevention work through the main grants programme would become more important.
- Some ‘decanting’ of residents would be required to reconfigure services.
- The intention behind the proposals was to align services with needs; work would take place with existing service users to determine how else they might be able to access support, should it be required.
- There was a plausible possibility that people would present at other Council services in a higher state of need or that there would be an increase in street homelessness. This is why the risks had been identified and outlined in the report.
- The Council would still have a duty to provide support to people in high levels of need.
- This impact might be felt in other services in two or three years’ time.
- There wouldn’t be any reduction in services for domestic violence services.
- Funding from Mayor of London for Violence Against Women and Girls’ services was pooled with funding from the Council. However, the cost of

violence against women and girls services would reduce because provision was being re-tendered.

3.11 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) introduced savings proposal H1: Restructuring of enforcement and regulatory services:

- The budget for this service would be reduced by a third (£800k).
- The intention was to create better alignment between officers responsible for tackling anti-social behaviour, trading standards, public health and nuisance, licensing, food safety, health and safety and environmental protection health and safety.
- Enforcement of building regulation, tackling rogue landlord and street cleansing were associated areas outside of the current review.
- The intention of the proposed changes was to ensure that activity and resources focused on the principal areas of risk.
- The revised service would utilise a risk based, intelligence led approach.
- Additional work would take place to develop a risk matrix, assigning different levels of risk into different categories to enable deployment of resources .
- The new model would draw on intelligence to identify associated problems in geographical areas and it would target prolific offenders/problems.
- This approach would also enable the Council to send a single officer to premises with a range of enforcement powers.
- There was some misperception about the level of current services i.e. The noise nuisance service did not currently operate for 24 hours a day, every day of the week.
- The new approach would move from attempting to deliver set hours of operation to management of risks, approaching nuisance in a proactive way.

3.12 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) responded to questions from the Committee, the following key points were noted:

- Under the proposals there wouldn't be any on duty noise team overnight. Rather, details of nuisance would be logged and notification would be sent to the complainant the following day that their case had been received. Officers would work to gather evidence of prolific offenders and work proactively to target and reduce nuisance.
- The current set up of noise nuisance service did not deliver a service that many people assume (24 hours a day, 7 days a week), the new provision was an attempt to refocus the service in an intelligence led way.
- The delivery of licensing services to the licensing committee would not be affected by the changes.
- There wouldn't be any reduction in licensing income.
- There would be no reduction in the work being carried out to tackle rogue landlords, because it was not part of the review.
- The Council would work with partners, including the Police, to ensure there was an appropriate response to noise nuisance. It was important to ensure that police resources were used appropriately.
- Officers were not allowed to enter premises alone, so at present there was only a limited amount that officers could do if they were called out.
- The collection of data for the service was not robust enough to demonstrate the volume of offences or the success of existing outcomes.

- There had been a number of cuts to the service over the years, which limited what could be delivered
- Residents should still be advised to make complaints, the process for recording and responding to complaints was still being devised.
- The Council would continue to work with businesses to make them compliant.
- Social landlords only provided limited out of hours services. Where feasible, officers would work to share services with partners.

3.13 The Committee further discussed the proposal; the following key points were noted:

- The noise nuisance service was one of the Council's most visible services, and as such, residents might keenly feel any deterioration in services.
- The possibility that the number of enforcement notices might decrease, as a result of officers not being in a position to witness problems as they occurred.
- The current paucity of available data and the concern that this lack did not allow officers to predict the impact of the changes being proposed.

3.14 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) introduced savings proposal K1: retendering and targeted reduction in drug and alcohol services; the following key points were noted:

- Tier four services were provided for the most chaotic and complex substance users.
- The budget for these services was reduced two years ago; this savings proposal put forward a further reduction in the budget.
- It was recognised that there were significant issues of service users relapsing and further work was required to enhance tier four community approaches.
- Models of shared care were being developed, which would enable support to be provided in a range of settings.
- It was recognised that there was a risk in repeatedly cutting contracts and making them too small.
- Officers would ensure that the service user involvement activities – i.e. coffee morning/café service would be provided by the current main provider (CRI) and this would remain as part of the future contract.
- In order to access services, people had to have a local connection.
- It was recognised that there were longstanding issues with the accommodation at Milford Towers.
- Officers would follow up on questions raised by Members about the current management of the properties in Milford Towers by Notting Hill housing association.

3.15 The Committee also discussed the proposal; the following key points were noted:

- The potential problems that could be caused if other boroughs decided to place people with complex needs in Lewisham properties, which Members felt might put strain on community services and cause wider problems in host communities.

3.16 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) introduced savings proposal K3: Reduction in funding for integrated offender management service; the following key points were noted:

- The Council had piloted a project to reduce demand on the criminal justice system for adults who had served less than 12 months in prison.
- In future, the probation service would deliver projects for people coming out of custody irrespective of the length of time they spend, removing duplication of contracts.

3.17 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) responded to questions from the Committee; the following key points were noted:

- The changes to the probation service had been implemented in shadow form. Following the changes, officers in the new structure were the same as probation, which had eased the transition.
- There were still significant challenges facing the new probation service model.

3.18 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) introduced savings proposal K2: youth offending service reorganisation, changes in interventions and reductions in contracts:

- Youth offending was funded approximately 50%:50% by local government central government.
- It was a statutory requirement to provide support to all young people who come into the criminal justice systems to a minimum set of standards.
- As part of the savings proposal, a minimum unit costing exercise was conducted of the service.
- The proposal would reduce funding for externally commissioned organisations by £200K and result in the deletion of a post.
- Numbers of young people entering the youth justice system was subject to change and in recent years there had been a reduction in number of young people entering the system.
- Local authorities were required to pick up the cost of secure remand through changes implemented by Government in Dec 2012, which meant 100% of the cost of these beds fell to local authorities. Remands to Young offenders Institutions were also now paid for by Local Authorities, with some funding coming from central government.

3.19 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) responded to questions from the Committee, the following key points were noted:

- Cost would be reduced by moving to paperless working, delivering projects internally, and reducing funding for external programmes including, MyTime, Kinetic Youth, Catch 22, PYE double edge, Surrey Docks Farm.
- Officers would assess whether there were areas of the Council that might benefit from reparation projects.

A proposal to suspend standing orders until the completion of business was agreed at 21:25.

3.20 Liz Dart (Head of Culture and Community Development) introduced savings proposal L2: libraries staff reorganisation; the following key points were noted:

- The proposal would reduce the salaries budget by 6%. The previous reorganisation of staffing had been successful and the Council was now in a position to find further efficiencies at levels SO2 and above, in supervisory/management roles.

- Work would take place to ensure that tasks happened at the appropriate level.

3.21 Liz Dart (Head of Culture and Community Development) responded to questions from the Committee, the following key points were noted:

- Not all staff would be affected by the restructure, which would focus mainly on managerial staff.
- Savings would be made across all libraries, but the proposals would not affect the number of libraries or their opening hours.
- Resources would remain in place to support community libraries.
- Plans for the future of the former Ladywell leisure centre site were still in development. Any provision of library service on the site would need to be delivered in an innovative way, using new technology.

3.22 Liz Dart (Head of Culture and Community Development) introduced savings proposal L1: review of the main voluntary and community grants programme, the following key points were noted:

- The proposal would reduce the grants budget by £1.5m.
- As part of this proposal, there would be new criteria for giving grants, focused on four key areas:
 - Strong and cohesive communities
 - Communities that care
 - Access to advice services
 - Widening access to arts and sports
- Consultation on the new proposals had taken place in the last 3 months,
- There had been more than 200 attendees at consultation events, including written representations and feedback.
- There would be an additional three weeks consultation about the proposals to reduce the budget.
- It would be difficult to know exactly what support would be required from partnering organisations in the next three years, so it was important that local intelligence was used to develop new ways of working and enable flexibility.
- The Council was open to working in partnership in order to bring resources into the borough.
- Criteria were well received by community and voluntary sector organisations. Proposed partnership working was welcomed.
- The Children and Young People Directorate would still fund services in from Community and Voluntary Sector organisations for Children and Young People.
- Respondents to the consultation had asked about the use of the Council's physical assets.
- The Council was committed to ensuring that there were open and equitable services.
- There was broad agreement with the principal that fewer organisations should be fully funded, rather than all organisations sharing an equal cut.

3.23 Liz Dart (Head of Culture and Community Development) and Aileen Buckton (Executive Director for Community Services) responded to questions from the Committee, the following key points were noted:

- It was recognised that a 'one size fits all' approach to equalities was not a realistic proposition for any strategic equalities organisation.

- A single organisation could not provide representation for every equalities strand on every local group that required equalities input. There was, however, a role for a strategic equalities organisation to provide an overarching level of coordination on equalities issues.
- The Metro centre was keen to continue in its role supporting the Council to deliver on its priorities and welcomed the opportunity to both challenge and support the Council to improve services.
- The development of grass roots activity needed to be led by the community and could not come from the Council.
- Lewisham EqualiTeam was not designed to represent every equality strand; however, it did have a coordinating role to deliver support in areas where issues required guidance in single areas. For example in hate crime reporting.
- Equalities support organisations did not have to be based in the borough, but they did need to demonstrate how they would provide effective services to residents.
- Officers would include an objective in the main grants funding proposals being presented to Mayor and Cabinet to encourage support for the development of grassroots organisations, where appropriate.
- Organisations were monitored quarterly against their anticipated outcomes.
- In future, it was proposed that there be an increased focus on intelligence led monitoring, where monitoring requirements were reduced for well performing organisations and increased for those which were poorly performing.
- The Council had ceased to fund organisations in the past due to poor performance.
- Further information would be presented to Mayor and Cabinet about the use of assets. Further conversations were due to take place amongst council officers about the future approach.
- 'Second tier' coordinating organisations would be required to support smaller organisations to develop mobile working and innovative use of community buildings.
- Further work might also take place to set up community hubs.
- Grant recommendations would be presented to the Committee before Mayor and Cabinet.
- The voluntary sector database was used to inform organisation about the main grants programme consultation. The database contained the details of a broad range of community organisations in the borough, not just those in receipt of grants.
- Further information would be provided to the Committee about the equalities impacts of the savings proposals.

3.24 In response to questions from the Committee, Joan Millbank (Cabinet Member for the Third Sector) provided the following information:

- Further work would need to take place in future to determine how community organisations would work more closely with local assemblies.
- Organisations had to demonstrate they had a track record of delivery.
- Organisations new to the grants process would be able to establish a track record through small grants funding.

3.25 The Committee agreed to refer its views to the Public Accounts Select Committee as follows:

O1: End of the discretionary freedom pass scheme

The Committee recommended that further work be carried out to assess alternative options for the scheme. The Committee asked that, before a decision is taken to end the discretionary scheme, information be provided which sets out the financial and administrative implications of ceasing to issue new passes, whilst retaining the scheme for existing users. The Committee also recommended that options for changing the eligibility criteria for the scheme be further examined.

G1: Increasing income from schools SLA, debt collection and investment strategy (inc Blue Badges)

The Committee recommended that, before a decision is taken, information be made available about the provision of blue badges organisations, such as carer agencies and voluntary sector groups. The Committee believed that charging for these might generate a source of income to offset the costs for other users.

H1: Restructuring of enforcement and regulatory services

The Committee recommended that, before a decision is taken, further information be made available about the performance of the existing service, including: the number of calls received by the noise nuisance service and the service's peak periods of usage alongside an analysis of officer availability.

The Committee was concerned that the service would lose its resident focus and urged that further work be undertaken to ensure residents were aware of the action being taken in response to their complaints. The Committee wanted to ensure that the service would be able to collect the information required to issue enforcement notices. The Committee requested that information be made available about any anticipated change in the number of enforcement notices likely to occur as a result of the changes to out of hours staffing.

The Committee recommended that the Council should work with housing association partners to join up out of hours services.

L1: Review of the main voluntary and community sector grants programme

The Committee expressed concern about the lack of grass roots LGBT activity in Lewisham and requested that the grants programme criteria be amended to encourage better engagement with Lewisham residents by strategic equalities organisations.

K1: Retendering and targeted reduction in drug and alcohol services

The Committee was concerned that other organisations and local authorities might use services that had been vacated by the Council for people from outside the borough with complex needs, thereby increasing pressure on other Council services. The Committee recommended that the Council should work proactively with partners and other local authorities to share information on out of borough residents and on the support services being delivered in the borough.

K2: Youth offending service reorganisation

The Committee recommended that the Public Accounts Select Committee should review to the impact of the saving being proposed for commissioning of services from community and voluntary sector groups.

The Committee recommended that further work should be carried out to determine whether there were areas of the Council which could benefit from the use of reparation services.

The Committee recommended that the Council should highlight its concerns about the impact of the changes to the probation service on the delivery of local services.

Resolved: that the Committee's views be referred to the Public Accounts Select Committee.

4. Main grant programme funding

- 4.1 The content of this report was considered alongside savings proposal L1: review of the main voluntary and community sector grants programme.

Resolved: that the report be noted.

5. Select Committee work programme

- 5.1 Timothy Andrew (Scrutiny Manager) introduced the report. The Committee discussed the report and agreed the work programme for the following meeting.

Resolved: that the work programme be agreed.

6. Items to be referred to Mayor and Cabinet

Resolved: to refer the Committee's views under item three to the Public Accounts Select Committee.

The meeting ended at 10:25

Chair:

Date:

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Safer Stronger Communities Select Committee			
Title	Declaration of interests		
Contributor	Chief Executive	Item	2
Class	Part 1 (Open)	03 December 2014	

Declaration of interests

Members are asked to declare any personal interest they have in any item on the agenda.

1. Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

2. Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship – payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member's knowledge has a place of business or land in the borough;

(b) and either

- (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
- (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

3. Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

4. Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

5. Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in

consideration of the matter and vote on it unless paragraph (c) below applies.

- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

6. Sensitive information

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

7. Exempt categories

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

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Agenda Item 3

Safer Stronger Communities Select Committee			
Title	Responsible dog ownership		
Contributor	Executive Director for Community Services	Item	3
Class	Part 1 (open)	3 December 2014	

1. Purpose

- 1.1 This paper outlines work currently underway to tackle dog fouling and linked issues.

2. Recommendation

- 2.1 Members of the Safer Stronger Communities Select Committee are asked to note the content of the report.

3. Background

A number of Members have raised a range of issues in relation to dogs in parks and green spaces, which have been brought to their attention through surgeries or correspondence with residents.

4. Current Work

- 4.1 There has been much multi-agency work undertaken in relation to these issues over the past year. Below is a list of activity for Members' consideration. The majority of this work is overseen by the Strategic Waste and Environment Manager.

- Enforcement activity – Lewisham's Environmental Enforcement team can take action against those dog owners who are not complying with the Dog Control Orders. Anyone who witnesses or is aware of anyone not picking up after their dog should be encouraged to contact the service for assistance with preparing a witness statement.
- BARK - The Animal Welfare Dept works with our partners - The Safer Neighbourhood Teams, RSPCA, housing providers, Glendale, Battersea Cats & Dogs Homes and the Status Dogs Unit through our BARK (Borough Action for Responsible K9's) project which aims to promote responsible dog ownership.
- 'Dog Days' are organised through BARK and offer activities such as behaviour and training advice, tag engraving, free micro-chipping, leaflet & information distribution and agility displays. Enforcement activities can also be linked to the Dog Days. Officers also attend community events to promote responsible animal ownership.
- Pavement Stencils, which are a visual reminder to dog owners to pick up after their pets.
- Awareness raising campaigns including leaflet drops, articles in local housing providers' newsletters and articles on our blog and other social networking media.
- Battersea Cats & Dogs Home talk to local schools about responsible dog ownership including ownership of so called 'status dogs'.

- Residents and partners can report issues of dog fouling through the Love Lewisham web via www.lovelewisham.org.
- A Green Dog Walkers Scheme has been developed, the aim of which is to shift public attitudes towards fouling, so that it becomes unacceptable and decreases the amount of fouling on our streets. It is aimed at volunteer groups and dog owners who pledge to:
 - **Always clean up after their dog;**
 - **Carry extra doggie bags;**
 - **Hand out extra doggie bags.**
- Information including on choosing a pet and 'Your dog and the law' are available on the Lewisham website.
- Letters are delivered to problem areas, resources permitting. The Police Cadets have supported this activity in the past.
- The use of national campaigns such as the Dog Poo Fairy
- We conduct training for dog related issues such as the Dangerous Dogs Act and Enforcement for our partners.
- Junior Citizens - Battersea provide a session during these activities.
- Clean & Green Schools - Animal Welfare theme included for schools to choose.

4.2 Street cleansing remove dog fouling and the Council also has a special machine, 'FIDO', that removes dog fouling. People can put dog fouling, bagged, in a litter bin. The Council no longer provides special dog fouling bins, and hasn't for at least ten years.

4.3 Lewisham Homes also have some of their own events and in 2014 they undertook the following:

- **Micro chipped: 96**
- **Neuter vouchers: 146**
- **Health care vouchers: 165**

4.4 Since April 2013 Lewisham Council has:

- **Micro chipped: 167 dogs**
- **Tagged: 83**

4.5 This work was undertaken at the following events:

- August 2014 - Phoenix and BDCH held 3 day event in Downham 43 dogs chipped 73 tagged
- July 2014 - DD Dog Show 3 dogs chipped, 12 signed up to the Green dog walkers scheme
- June 2014 - Bellingham Festival - 6 dogs chipped
- February 2014 - Phoebes garden centre -5 dogs chipped, 10 tagged.
- December 2013 - Leaflet drop on Mountpleasant Road and surrounding area re: dog fouling
- June 2013 - 2 day event at Bellingham Leisure centre 24 dogs chipped
- May 2013 - Enforcement day in Hilly Fields Park - 1 FPN for dogs not on lead and 4 owners signed up to the Green Dog Walkers Scheme
- Battersea Dogs & Cats Home have also been to four school as part of clean and

green and also attended the citizenship day at Bonus Pastor School

5. Operation Bigwing

- 5.1 During 2013/14, the Metropolitan Police Service have been co-ordinating days of action across the capital in an operation Called Operation Big Wing, focusing on domestic abuse, burglary, theft and related offences.
- 5.2 Lewisham borough officers including the Safer Transport Command, Special Constabulary, Volunteer Police Cadets and other specialist units, along with Council officers take part in numerous engagement activities including joint patrolling, automatic number plate recognition (ANPR) operations, processing Foreign National Offenders and undercover licensing operations and community engagement in an ongoing drive to reduce crime in London.
- 5.3 On the 22 October 2014 Operation Bigwing was had a 'Community Action Day'. Multi-agency activities were planned jointly between and the Police, UKBA, Glendale and the Crime Reduction Service in order to tackle the issues raised by residents as those that most affect them in their community. Dog fouling was also brought into the scope for this day.
- 5.4 A joint event involving Battersea Dogs Home, Lewisham Community Safety Team, Lewisham Police, London Fire Brigade and Phoenix Housing was run in Downham Park. The Safer Lewisham Partnership Bus was in Downham Park between 11.30am & 3.00pm and the activity included:
- Dealing with any scooter/moped problems in the park encountered on the day
 - Sweeping through the park to establish any rough sleepers
 - Partnership event with Battersea Dogs Home, where they chipped and gave identity tag to around 30 dogs.
 - The team also offered obedience training advice and guidance on socialising animals in public. All this is aimed at reducing the number of stray animals in the ward and to reduce issues of anti-social behaviour in the wards parks and open spaces.

6. Financial Implications

- 6.1 The SLP currently monitors the spend in relation to the ASB. The Council funds a service that focuses on tackling ASB in the round, and environmental services to tackle animal welfare and street cleansing.

7. Legal Implications

- 7.1 The Council is under a number of statutory obligations to reduce crime and anti-social behaviour. The Crime and Disorder Act 1998 requires the Council to formulate and implement a strategy for the reduction of crime and disorder; the Anti Social Behaviour Act 2003 requires the Council as a local housing authority to have policies and procedures for dealing with anti-social behaviour and the Race Relations (Amendment) Act 2000 places the Council under a duty to have, when carrying out its functions, due regard to the need to eliminate unlawful discrimination and promote good relations between persons of different racial groups.

- 7.2 The Local Government Act 1999 places a duty on the local authorities to secure continuous improvement in the way its functions are exercised having regard to the combination of economy, efficiency and effectiveness.
- 7.3 Section 2 of the Local Government Act 2000 empowers the local authority to do anything which it considers likely to achieve the promotion or improvement of the economic, social or environmental well-being of all or any persons within the local authority's area.
- 7.4 These statutory duties amongst others feed into the Council's Safer Lewisham Strategy.

8. Equalities implications

- 8.1 Developing safe and secure communities is central to the work of the Council as a whole and in particular to the Community Services directorate. Reducing and preventing crime, reducing fear of crime and supporting vulnerable communities is critical to the well-being of all our citizens.

9. Crime and disorder implications

- 9.1 Section 17 places a duty on partners to do all they can to reasonably prevent crime and disorder in their area. The level of crime and its impact is influenced by the decisions and activities taken in the day-to-day of local bodies and organisations. The responsible authorities are required to provide a range of services in their community from policing, fire protection, planning, consumer and environmental protection, transport and highways. They each have a key statutory role in providing these services and, in carrying out their core activities, can significantly contribute to reducing crime and improving the quality of life in their area.

10. Environmental implications

- 10.1 The Council lead for environmental related issues is an advisor to the SLP and makes representations as appropriate in relation to impact. This agenda clearly has significant environmental impact and joint practice and work with crime enforcement partners is an approach that has shown to have good outcomes.

11. Conclusion

- 11.1 The SLP will continue to review its practice and that of the sub groups to ensure that all activity in relation to crime and disorder and drugs and alcohol is in line with the sustainable communities strategy, and the Safer Lewisham Strategy as well as having links to children's and young persons board and the health and wellbeing board.
- 11.2 Lewisham has a strong track record in working with partners to resolve issues that affect residents. The work outlined above shows that these issues are taken seriously and a balanced approach of prevention, intervention and enforcement can work to tackle such issues as this effectively.

For further information on this report please contact Geeta Subramaniam-Mooney Head of Crime Reduction & Supporting People, Directorate for Community Services on 020 8314 9569.

Agenda Item 4

Safer Stronger Communities Select Committee			
Title	Gang Associated Women and Girls – Prevention and Awareness		
Contributor	Executive Director for Community Services	Item	4
Class	Part 1 (open)	3 December 2014	

1. Purpose

- 1.1 At its meeting on 15 July 2014, when deciding on its 2014/15 work programme, the Committee raised interest about violence against gang associated women and girls.
- 1.2 Additional information about Lewisham's Violence Against Women and Girls (VAWG) strategy was provided by officers at the Committee's meeting on 10 September 2014 and detailed discussions about Lewisham's current issues were had with the Head of Crime Reduction and Supporting People for the Council, the Service manager for Crime reduction and the Lead Police Sgt for the gangs unit. Following consideration of the information provided and questioning of officers, the Committee resolved to carry out a review into the issue of gang associated women and girls in the borough, which would focus on preventative work and early intervention.
- 1.3 This paper aims to set out current information about Lewisham in relation to women and girls associated with gang violence and outlines work currently underway to tackle this issue. It is important to note that actual figures and detailed data is not in the public domain and therefore cannot be included in this report.

2. Recommendation

- 2.1 Members of the Safer Stronger Communities Select Committee are asked to note the content of the report.

3. Policy context

- 3.1 The Government's *ending gang and youth violence programme* includes the ambition to reduce violence against gang associated women and girls. The Government report in 2011, which forms the basis of this approach, set out a range of actions to reduce youth violence, including¹:
 - providing support to local areas to provide solutions;
 - preventing young people becoming involved in violence in the first place through early intervention and prevention;
 - developing pathways out of violence and the gang culture for young people wanting to make a break with the past;
 - punishment and enforcement to suppress the violence of those refusing to exit violent lifestyles;

¹ Ending gang and youth violence: cross government report - <https://www.gov.uk/government/publications/ending-gang-and-youth-violence-cross-government-report>

- partnership-working to join up the way local areas respond to gang and other youth violence.

3.2 *A call to end violence against women and girls* is the Government's violence against women and girls strategy. It also includes actions to tackle the dangers faced by gang associated women and girls. The Government's ambition, through the strategy, is to change attitudes, pursue prosecution against offenders and encourage targeted local action. The most recent update on the plan is set out in the 2014 action plan², which details Government progress against its priorities across four key areas:

- Preventing violence
- Provision of services
- Partnership working
- Justice outcomes and risk reduction

3.3 Boys and men are disproportionately represented as both perpetrators and victims of gang violence, so it is often the case that the focus of interventions and activities to deal with youth violence centre on boys and men. The Government recognises that:

'In focusing on the male perpetrators and male victims of gang violence it can be easy to lose sight of the role that young women and girls may have in gang-related activity, and the hidden impact of serious youth violence on them.'
(Ending gang and youth violence: cross government report, 2011 p18)

3.4 The Mayor's Office for Policing and Crime (MOPAC) has developed a strategic framework³ in London for responding to violence against gang associated women and girls. The framework sets out the strategic direction for London Boroughs to tackle the dangers faced by gang associated girls and women across the city. Its aim is to:

'...support London boroughs and agencies in devising their strategic and operational responses to young women and girls involved in or associated to criminal gangs.'

3.5 The framework recognises that most interventions and activities to support gang associated women and girls are still in the early stages of development and it directs local areas to consider *'...a range of different interventions targeted around different needs when commissioning services for gang-associated young women and girls.'* Furthermore, it states that local authorities should consider working together to develop cross borough partnerships to provide specialist services. The framework provides a checklist of actions for consideration by London authorities and their crime reduction partners to coordinate and focus actions on reducing violence against gang associated women and girls.

3.6 The Safer Lewisham Partnership (SLP) which is Lewisham's Community Safety Partnership (CSP) brings together agencies in Lewisham to develop a coordinated

² A call to end violence against women and girls: action plan 2014

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/287758/VAWG_Action_Plan.pdf

³ MOPAC strategic framework for responding to gang associated women and girls:

http://www.london.gov.uk/sites/default/files/Gangs%20and%20girls_strategic%20framework.pdf

approach to tackling crime and antisocial behaviour. The Safer Lewisham Strategy sets out multi-agency plans to reduce crime and anti-social behaviour in the borough, which are reviewed annually. The Partnership's 2014-15 priorities include the ambition to:

- Reduce key crimes with particular reference to VAWG and serious youth violence.

3.7 The Safer Lewisham Partnership has also developed a *violence against women and girls strategy* (2014-17) which sets out the following priorities:

- Tackling and reducing incidents of domestic violence and abuse year on year;
- Tackling and reducing rape and sexual violence year on year;
- Tackling sexual exploitation with specific focus on children.

4. Group/gang related violence in Lewisham

4.1 Though there is not currently an agreed definition of gang associated women and girls the local partnership uses the ACPO definition of "a woman or girl who is a family member of or in an intimate relationship with a gang nominal".

4.2 Historically, approaches to tackling gang violence have centred on the experiences of men and boys and neglected the specific needs of gang associated women and girls, many of whom are at heightened risk of violence and sexual exploitation. Public authorities have a legal duty to eliminate discrimination and promote equality under the Equality Act 2010, and the Partnership is committed to ensuring there is no discrimination in the provision of services to men and women. Recent MOPAC guidance such as the Strategic Framework for Responding to Gang Associated Women and Girls is intended to help address this oversight and local partnership work is also informed by the findings of the Children's Commissioners Report into Child Sexual Exploitation in Gangs and Groups. One of the principal areas of concern in this field is the hidden nature of the problem, and it remains a key priority to effectively profile at risk groups and ensure timely sharing of information.

4.3 Changes in the modus operandi of gangs across London point to a more prominent role for female nominals. Lewisham mirrors a trend across the capital where drug dealing, mostly outside London, is supplanting conflicts over territory and vulnerable females have a high value as couriers. Gang members are also increasingly using girls/young women to safe house drugs/weapons. The MPS's Trident unit are currently leading on co-ordinated enforcement against gangs involved in the exploitation of children in particular, and safeguarding protocols are being actively reviewed in light of updated intelligence profiles.

4.4 Current Funding from MOPAC resources the Serious Violence team, which works to assist both perpetrators and victims from exiting a violent lifestyle. This funding will continue until 2017 when it will be reviewed.

5. Mapping the current situation in Lewisham

5.1 Each London borough maintains a gangs/serious violent offending matrix (list of key violent individuals) collated by the Met Police Trident Gang command and this list of nominals comprises the key focus for police and partnership interventions.

- 5.2 It should be noted that the matrix does not include all gangs or gang members as the matrix focuses on high risk of harm irrespective of links to identified groups. Hence most females on the Matrix will tend to be from the first category above – i.e. directly involved in offending behaviour. As part of its risk management plan, Lewisham’s Serious Violence Team and Trilogy Police officers have collated sibling information for each nominal and this flags up further female family members under 18 who are of concern. These names are shared with partners in order that future safeguarding notifications are prioritised. Beyond this core group it remains difficult to speculate on numbers involved in the other categories, not least owing to the secretive nature of this world and the under-reporting of sexual violence.
- 5.3 In the past twelve month period The Youth MARAC (Multi Agency Risk Assessment Conference) has received a number of referrals regarding girls being involved with Gangs. From this number three-quarters of the referrals have been highlighted in relation to Sexual Exploitation, drug dealing or involvement with those known to lead a gang lifestyle. All have been offered a range of support and Youth MARAC officers have attended case conferences, strategy groups and Child Sexual Exploitation (CSE) meetings as required.
- 5.4 In the same time period, the Youth MARAC has received approximately three times as many referrals of young men with three-quarters of these referred for involvement in criminality and have been on the fringes of or already involved in a gang lifestyle. This includes some individuals that are on the gangs matrix and have required support from the MARAC.
- 5.5 In the past 12 months Lewisham’s Youth MARAC have had combined referrals from Lewisham Hospital A&E Dept and Kings College Hospital A&E Dept for a variety of issues relating to violence, although not always gang related. A number of these have met the criteria to go to MARAC conference and some have resulted in Team Around the Child (TAC) meetings. Those which are known to be involved in gang related activity have been referred to Serious Violence Multi-agency Team, and others are passed directly to Children’s Social Care or other colleagues as appropriate.
- 5.6 **Early Identification** - Safeguarding women and girls is reliant on identifying at risk females through ensuring that current intelligence on high risk individuals is shared between key agencies. One of the most important priorities is to ensure effective interventions with missing persons. Most young people exploited by gangs, and/or victims of CSE will have featured on police reports as repeat MISPERs (Missing persons) and the partnership has committed itself to ensuring the social care needs of affected children are thoroughly assessed.
- 5.7 In Lewisham a local arrangement is in place between Children’s Social Care and the MASH (Multi agency Safeguarding Hub) to ensure that vulnerable MISPERs (missing children) are prioritised for safeguarding interventions, and where appropriate referred to the Youth MARAC and the local gangs partnership team. Where Child Sexual Exploitation is indicated referrals are also made to Multi-Agency Sexual Exploitation Meetings. Ongoing work is underway within the partnership to better isolate ‘at risk’ females by collating police intelligence held on vulnerable females and female co-defendants.

5.8 It is also important that frontline practitioners have the expertise to identify 'at risk' children and the gangs partnership has coordinated training through the Local Safeguarding Children's Board to ensure key professionals including schoolteachers and children's services have the requisite skills. Guidance and information on referral pathways for at risk children has also been circulated to Head Teachers in response to the growing problem of county lines.

6 Interventions

6.1 Safeguarding women and girls from the threat of violence places an emphasis on identifying at risk females, and ensuring that current intelligence on female partners and siblings is shared with relevant safeguarding agencies, represented on the Multi-Agency Safeguarding Hub (MASH), MASE (Multi-Agency Sexual Exploitation) and Youth MARAC panels. Intelligence is constantly reviewed in order to ensure at risk individuals are known and that safeguarding decisions are taken with full disclosure of information between key agencies.

6.2 The Youth MARAC and MASE remain key forums for co-coordinating interventions and enforcement in the area of gang connected CSE. Intelligence gained from referrals is also used to inform the strategic profiling of sexual violence; this meets MOPAC's best practice guidance in ensuring effective needs mapping within the Community Safety Partnership of domestic and sexual violence. Such panels also act as early warning alerts for at risk females – e.g. many girls involved in the 'county lines'. Given the reduced repeat victimisation rates attested to by external audit, forums such as Youth MARAC offer a solid foundation for reducing the harm to vulnerable females. The partnership will continue to work with the Home Office Ending Gang and Youth Violence (EGYV) team to drive down levels repeat victimisation.

6.3 The EGYV team are also working with the Youth MARAC to further develop good practice in strategic and operational planning in this area, and the Serious Violence Team is working with the Early Intervention CSE leads to ensure a uniform approach by school safeguarding leads in responding to the needs of gang associated girls.

6.4 The Youth MARAC was formally audited by the Bright Ideas Partnership in 2011 which concluded with following observations:
Overall the project has been successful in meeting its key aims as it has made young people feel safer and more secure; reduced the likelihood of repeat victimisation (the 25.9% repeat victimisation rate reported in this project is considerably lower than the normal re-victimisation rate of young victims of 58%); addressed the risk factors which can lead to offending, and as a result is likely to have reduced the number of young victims adapting offending behaviour; and has increased young victims' confidence in different agencies, such as the police, increasing the numbers of young people accessing services and reporting crimes.

6.5 The Serious Violence Team tasked with working with gangs is the primary coordinator of the Youth MARAC and also sits on MASE as well as the Domestic Violence steering groups. This will ensure key recommendations by MOPAC and Home Office are implemented through joint strategic planning.

- 6.6 The Safer Lewisham Partnership has also merged the Strategic Assessment and The Public Health Joint Strategic Needs Assessment and will adopt an integrated approach to Violence with Injury and ensure linkages with wider VAWG specific targets.
- 6.7 The partnership regularly delivers training under the auspices of the Local Safeguarding Children's Group to frontline practitioners on gangs and these events will be used to disseminate a consistent safeguarding approach.
- 6.8 The Crime Reduction Service is working with a number of key partners and parents, alongside the Cabinet Member for Community Safety to support the pilot of '**Parents Standing Together**'. This initiative is based in the community and is aimed at providing a forum for parents for discussion and information where they are worried about their young people becoming involved in gang activity. This will support parents of girls and boys, and aim to inform by sharing experiences, helping parents to support each other and their young people, as well as signposting to other services as appropriate in a non-judgemental way to prevent harm where possible.
- 6.9 **MASE (Multi Agency Sexual Exploitation)** - The European-funded HEART programme was delivered over two years (2010-12) in 3 London Boroughs including Lewisham and when evaluated was shown to have some important and clear recommendations for future work with young people in relation to healthy relationships. This is linking in to the current work which the Crime Reduction Service are leading on with police, social care and probation colleagues in relation to child sexual exploitation; Lewisham piloted a provision called MASE (Multi Agency Sexual Exploitation) group which will seek to look at networks and themes/ links regarding this issue and seek to protect young people against CSE (Child Sexual Exploitation) in the future.
- 6.10 **Effective Enforcement and Safeguarding** -Increasingly the Metropolitan Police are serving child abduction notices and involving the Met's Child Abuse Investigation Team (CAIT) in concerted enforcement against criminals using children. Operation Pibera provides a concrete illustration of this revamped focused deterrence approach and has been mainstreamed into current practice. There is zero tolerance approach to the grooming of children for criminal purposes and there is an explicit recognition in this approach that young offenders are also victims. Similarly the Local Authority is committed to using ASB powers and other civil remedies against perpetrators.
- 6.11 **Effective Pathways**
As previously indicated Lewisham was one of the first boroughs to pilot the Multi-Agency Safeguarding Hub (MASH) and the routing of safeguarding notifications through this assessment process ensures that children are less likely to slip through the net owing to an inadequate exchanges of information. In Lewisham the capacity of MASH has recently been increased and it has moved away from a more limited triage function to that of multiagency team taking an active role in the development of cases and risk management plans. Similarly MASE has developed streamlined referral procedures to ensure more CSE cases are brought within the formal oversight of the public protection desk and Children's Social Care.

6.12 **Strong Outreach Capabilities**

In Lewisham the police Trilogy plus team and the Local Authority's Serious Violence Team remain the cornerstone of the partnership's approach to dealing with gangs and multi-agency interventions are co-ordinated through the Youth MARAC which includes delegates from Children's Social Care, Early intervention, youth services and sexual health leads. The Local authority has enhanced its capability in this area by recently recruiting a dedicated CSE worker for the Serious Violence Team.

6.13 An Officer from the **Safer London Foundation Empower** programme will soon join Lewisham's Crime Reduction Service. Empower is a support programme addressing young women's experiences of sexual violence and exploitation, primarily through gangs. It places vulnerable young women aged 11-18 at the core of its support framework.

6.14 As a gang member, the partner, relative or friend of someone actively involved, young women are in danger of serious sexual abuse including rape and coercion to commit criminal offences such as carrying weapons or drugs. Tragically for those living within this environment, it has led to the widespread normalisation of exploitative and violent behaviour resulting in these young women becoming hidden victims.

6.15 This is a prevention and intervention programme to empower young women to make positive life choices. There will be elements of training involved for schools and other relevant agencies.

6.16 Central to the delivery model is to have Empower workers embedded within Local Authority co-located multi-agency teams to ensure that identification of young women at serious risk of or experiencing sexual violence, is clear and robust and that we can use our specialist expertise to advise and support operational and strategic planning.

7. **Financial Implications**

7.1 The SLP currently monitors the spend in relation to the MOPAC funding Resource allocation for tackling gangs and VAWG. External funding is heavily relied upon in the delivery of this agenda currently.

8. **Legal Implications**

8.1 The Council is under a number of statutory obligations to reduce crime and anti-social behaviour. The Crime and Disorder Act 1998 requires the Council to formulate and implement a strategy for the reduction of crime and disorder; the Anti-Social Behaviour Act 2003 requires the Council as a local housing authority to have policies and procedures for dealing with anti-social behaviour and the Race Relations (Amendment) Act 2000 places the Council under a duty to have, when carrying out its functions, due regard to the need to eliminate unlawful discrimination and promote good relations between persons of different racial groups.

8.2 The Local Government Act 1999 places a duty on the local authorities to secure continuous improvement in the way its functions are exercised having regard to the combination of economy, efficiency and effectiveness.

8.3 Section 2 of the Local Government Act 2000 empowers the local authority to do anything which it considers likely to achieve the promotion or improvement of the economic, social or environmental well-being of all or any persons within the local authority's area.

8.4 These statutory duties amongst others feed into the Council's Safer Lewisham Strategy.

9. Equalities implications

9.1 Developing safe and secure communities is central to the work of the Council as a whole and in particular to the Community Services directorate. Reducing and preventing crime, reducing fear of crime and supporting vulnerable communities is critical to the well-being of all our citizens.

10. Crime and disorder implications

10.1 Section 17 places a duty on partners to do all they can to reasonably prevent crime and disorder in their area. The level of crime and its impact is influenced by the decisions and activities taken in the day-to-day of local bodies and organisations. The responsible authorities are required to provide a range of services in their community from policing, fire protection, planning, consumer and environmental protection, transport and highways. They each have a key statutory role in providing these services and, in carrying out their core activities, can significantly contribute to reducing crime and improving the quality of life in their area.

11. Environmental implications

11.1 The Council lead for environmental related issues is an advisor to the SLP and makes representations as appropriate in relation to impact.

12. Conclusion

12.1 The SLP will continue to review its practice and that of the sub groups to ensure that all activity in relation to crime and disorder and drugs and alcohol is in line with the sustainable communities strategy, and the Safer Lewisham Strategy as well as having links to children's and young persons board and the health and wellbeing board.

12.2 Lewisham is leading on a number of initiatives in relation to the work on gangs, county lines drug dealing, Child Sexual Exploitation and work with young victims of serious youth violence. Work continues to establish regional, national and international links to further develop, share and collaborate with others in these areas.

For further information on this report please contact Geeta Subramaniam-Mooney Head of Crime Reduction & Supporting People, Directorate for Community Services on 020 8 314 9569

Agenda Item 5

Safer Stronger Communities Select Committee			
Title	Select Committee work programme		
Contributor	Scrutiny Manager	Item	5
Class	Part 1 (Open)	03 December 2014	

1. Purpose

To advise Members of the proposed work programme for the municipal year 2014/15, and to decide on the agenda items for the next meeting.

2. Summary

- 2.1 At the beginning of the new administration, each select committee drew up a draft work programme for submission to the Business Panel for consideration.
- 2.2 The Business Panel considered the proposed work programmes of each of the select committees on 29 July 2014 and agreed a co-ordinated overview and scrutiny work programme. However, the work programme can be reviewed at each Select Committee meeting so that Members are able to include urgent, high priority items and remove items that are no longer a priority.

3. Recommendations

3.1 The Committee is asked to:

- note the work plan attached at **Appendix B** and discuss any issues arising from the programme;
- specify the information and analysis required in the report for each item on the agenda for the next meeting, based on desired outcomes, so that officers are clear about what they need to provide;
- review all forthcoming key decisions, attached at **Appendix C**, and consider any items for further scrutiny.

4. The work programme

4.1 The work programme for 2014/15 was agreed at the Committee's meeting on 15 July 2014.

4.2 The Committee is asked to consider if any urgent issues have arisen that require scrutiny and if any existing items are no longer a priority and can be removed from the work programme. Before adding additional items, each item should be considered against agreed criteria. The flow chart attached at **Appendix A** may help Members decide if proposed additional items should be added to the work programme. The Committee's work programme needs to be achievable in terms of the amount of meeting time available. If the Committee agrees to add additional item(s) because they are urgent and high priority, Members will need to consider

which medium/low priority item(s) should be removed in order to create sufficient capacity for the new item(s).

5. The next meeting

5.1 The following reports are scheduled for the meeting on 03 February 2015:

Agenda item	Review type	Link to Corporate Priority	Priority
Violence against women and girls: evidence session	In-depth review	Safety, security and a visible presence	High
Probation service update	Standard review	Safety, security and a visible presence	Medium
Local assemblies report	Performance monitoring	Community leadership	Medium
Invitation to borough police and fire commanders	Performance monitoring	Community leadership; safety, security and a visible presence	High

5.2 The Committee is asked to specify the information and analysis it would like to see in the reports for these items, based on the outcomes the Committee would like to achieve, so that officers are clear about what they need to provide for the next meeting.

Invitation to the borough police and fire commanders

5.3 In 2013-14 the Overview and Scrutiny Committee tasked its select committees with carrying out a coordinated review of Lewisham's emergency services. Each select committee considered information from a range of sources and invited witnesses to provide details about changes to emergency services being implemented in the borough. The final report can be viewed online here: <http://tinyurl.com/oj8d3hz>

5.4 The Safer Stronger Communities Select Committee invited representatives of the London Fire Brigade and the Metropolitan Police Service to attend its meetings. A record of those meetings is available online here:

8 May 2013:

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=189&MId=2921&Ver=4>

29 July 2013:

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=189&MId=2922&Ver=4>

3 September 2013:

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=189&MId=2923&Ver=4>

5.5 In its final report, the Overview and Scrutiny Committee made a series of recommendations to the Council and to partner organisations. The Committee asked that the Safer Stronger Communities Select Committee revisit a number of the recommendations, as follows:

- The decision to close Downham Fire Station leaves some residents, schools and businesses in Lewisham subject to unacceptable average attendance times, and at greater risk. An annual update should be provided by the borough commander on London Fire Brigade targets and performance in the borough.
- The Safer Lewisham Partnership and the Safer Stronger Communities Select Committee should annually review if the MPS is on target to achieve the objective of providing 647 police officers in Lewisham by 2015.
- The work of Safer Neighbourhood Teams should be reported to the Safer Stronger Communities Select Committee annually, as part of the Safer Lewisham Partnership update.
- Safer Stronger Communities Select Committee should continue to annually review performance information from the Metropolitan Police Service in Lewisham. The information provided to the Committee should include response time performance.

5.5 Members are asked to consider if there is additional information or analysis they would like in advance of the meeting.

6. Financial implications

There are no financial implications arising from this report.

7. Legal implications

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

8. Equalities implications

8.1 The Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

8.2 The Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act

- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

8.3 There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

9. Date of next meeting

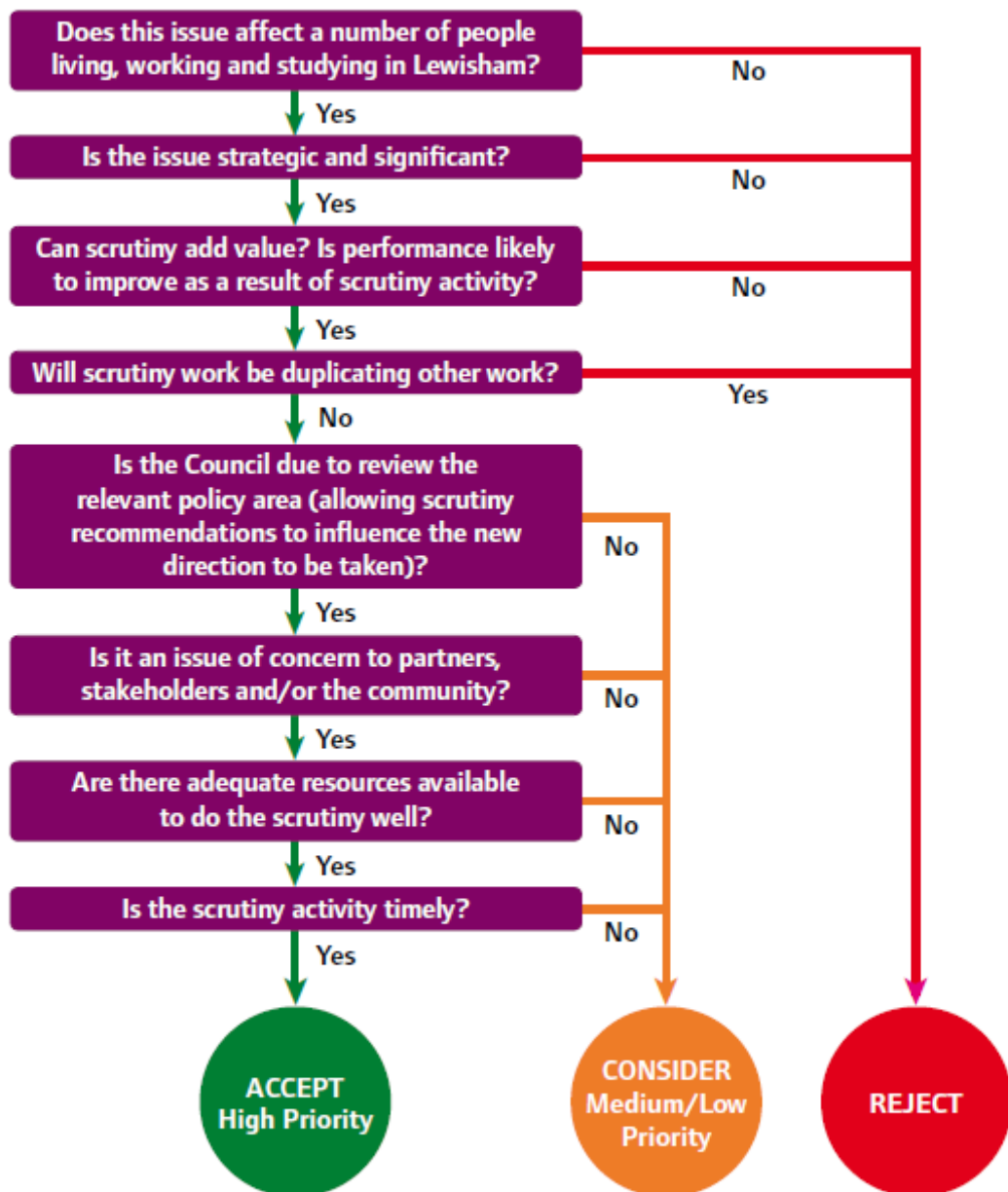
The date of the next meeting is Tuesday 3 February 2015

Background Documents

Lewisham Council's Constitution

Centre for Public Scrutiny: the Good Scrutiny Guide

Scrutiny work programme – prioritisation process



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Safer Stronger Communities Select Committee work programme 2014/15

Programme of work

Work item	Type of item	Priority	Strategic priority	Delivery deadline	15-Jul	10-Sep	03-Nov	03-Dec	03-Feb	04-Mar
Lewisham Future Programme	Standard item	High	CP10	Jul						
Election of the Chair and Vice-Chair	Constitutional requirement	High	CP10	Jul						
Select Committee work programme	Standard item	High	CP10	Jul						
Council employment profile	Standard item	Medium	CP10	Jul						
Main grant programme funding	Standard item	High	CP1	Nov						
Safer Lewisham Partnership plan and update	Standard item	Medium	CP4	Sep						
Violence against women and girls	In-depth review	High	CP4/CP9	Mar		Update	Scope	evidence	evidence	Report
Probation service update	Standard item	Medium	CP4	Jan						
Responsible dog ownership	Standard review	Medium	CP4	Dec						
Invitation to Borough Fire and Police Commanders	Performance monitoring	Medium	CP4	Jan						
Local Assemblies report	Performance monitoring	Medium	CP1	Jan						
Implmentation of the volunteering strategy	Performance monitoring	Medium	CP9	Mar						
Provision for the LGBT community	Standard review	Medium	CP1	Mar						
Library and information service	Standard item	Medium	CP10	Apr						
Safer Lewisham Strategy - monitoring and update	Performance monitoring	High	CP4	Mar						
Comprehensive Equalities Scheme - monitoring and update	Performance monitoring	Medium	CP10	Mar						

	Item completed
	Item ongoing
	Item outstanding
	Proposed timeframe
	Item added

Meetings					
1)	Tue	15 July	4)	Wed	03 December
2)	Wed	10 September	5)	Tue	03 February
3)	Mon	03 November	6)	Wed	04 March

Shaping Our Future: Lewisham's Sustainable Community Strategy 2008-2020		
	Priority	
1	Ambitious and achieving	SCS 1
2	Safer	SCS 2
3	Empowered and responsible	SCS 3
4	Clean, green and liveable	SCS 4
5	Healthy, active and enjoyable	SCS 5
6	Dynamic and prosperous	SCS 6

Corporate Priorities		
	Priority	
1	Community Leadership	CP 1
2	Young people's achievement and involvement	CP 2
3	Clean, green and liveable	CP 3
4	Safety, security and a visible presence	CP 4
5	Strengthening the local economy	CP 5
6	Decent homes for all	CP 6
7	Protection of children	CP 7
8	Caring for adults and older people	CP 8
9	Active, healthy citizens	CP 9
10	Inspiring efficiency, effectiveness and equity	CP 10

FORWARD PLAN OF KEY DECISIONS

Forward Plan November 2014 - February 2015

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
September 2014	Drumbeat 6th Form School: Phase 3 New Build	Tuesday, 04/11/14 Overview and Scrutiny Education Business Panel	Janet Senior, Executive Director for Resources & Regeneration and Councillor Paul Maslin, Cabinet Member for Children and Young People		
September 2014	Procurement of a Corporate Scanning Service Provider	Tuesday, 04/11/14 Overview and Scrutiny Business Panel	Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources		
May 2014	Kenton Court and Somerville Extra Care Schemes: Update	Wednesday, 12/11/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
October 2014	Mid Year Treasury Strategy	Wednesday, 12/11/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	2015-16 Revenue Budget Savings	Wednesday, 12/11/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	Proposal to enlarge Sir Francis	Wednesday,	Frankie Sulke, Executive		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Drake Primary School	12/11/14 Mayor and Cabinet	Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
May 2014	Education Contract Awards ICT Specialist Service Provider Framework	Wednesday, 12/11/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
September 2014	Corporate Energy Contracts	Wednesday, 12/11/14 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Rachel Onikosi, Cabinet Member Public Realm		
October 2014	Extension on all learning disability supported accommodation contracts	Wednesday, 12/11/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
September 2014	Supporting the Voluntary Sector - outcome main grants consultation and approval to open main grants programme for applications	Wednesday, 12/11/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Joan Millbank, Cabinet Member Third Sector & Community		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2014	Contract Award Coopers Lane Primary School 2FE to 3FE	Tuesday, 25/11/14 Overview and Scrutiny Education Business Panel	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
June 2014	Annual Parking Review	Wednesday, 03/12/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Rachel Onikosi, Cabinet Member Public Realm		
October 2014	Approval public consultation Lewisham River Corridors Improvement Plan SPD	Wednesday, 03/12/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
September 2014	Campshill Road Extra Care Scheme	Wednesday, 03/12/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
October 2014	Council Tax Reduction Scheme Review	Wednesday, 03/12/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources		
September 2014	Draft Flood Management Strategy	Wednesday, 03/12/14	Janet Senior, Executive Director for Resources &		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Mayor and Cabinet	Regeneration and Councillor Alan Smith, Deputy Mayor		
October 2014	Housing Acquisition Programme Update	Wednesday, 03/12/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
November 2014	Housing Grounds Maintenance	Wednesday, 03/12/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
September 2014	Introduction of a Borough 20mph zone	Wednesday, 03/12/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
October 2014	Ladywell Playtower	Wednesday, 03/12/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
October 2014	Prendergast Primary School Permission to spend on enabling works	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2014	Award of Highways Public Realm Contract Coulgate Street	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
September 2014	Award of Street advertising and Bus Shelter Contract	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
November 2014	Delivery of Dementia Advice and Information Service Contract	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
October 2014	Extension of contract with Turner & Townsend (Primary Places Programme)	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
August 2014	Extension of Drug and Alcohol contract	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Janet Daby, Cabinet Member Community Safety		
November 2014	Extension of all learning Disability Supported	Wednesday, 03/12/14	Aileen Buckton, Executive Director for		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Accomodation Contracts	Mayor and Cabinet (Contracts)	Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
August 2014	Award of 3 drug and alcohol contracts:young People, Aftercare, Shared Care	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Janet Daby, Cabinet Member Community Safety		
August 2014	Award of Single Violence against Women and Girls Service Contract	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Janet Daby, Cabinet Member Community Safety		
September 2014	Learning Contract Provider	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	Procurement of the School Kitchen Maintenance Contract	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
November 2014	Proposal to enlarge St George's CE Primary School	Wednesday, 03/12/14	Frankie Sulke, Executive Director for Children and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Mayor and Cabinet (Contracts)	Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
October 2014	School Minor Capital Works Programme 2013-14	Wednesday, 03/12/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
October 2014	Annual Complaints Report	Wednesday, 14/01/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Joe Dromey, Cabinet Member Policy & Performance		
November 2014	Bakerloo Line Extension Consultation	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
March 2014	Community Infrastructure Levy Adoption version	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
September 2014	Church Grove Custom Build	Wednesday, 14/01/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Damien Egan, Cabinet Member Housing		
August 2014	Customer Service centre out of hours switchboard Procurement	Wednesday, 14/01/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
September 2014	Deptford Southern Sites Regeneration Project	Wednesday, 14/01/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
October 2014	2015-16 Council Tax Base	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	2015/16 NNDR Base Report	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	2015-16 Revenue Budget Savings	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2014	Highways Asset Management Plan - Corporate Aims, Policy, Investment, Performance and Engagement	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
September 2014	Housing Regeneration	Wednesday, 14/01/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
November 2014	Pay Policy Statement	Wednesday, 14/01/15 Mayor and Cabinet	Andreas Ghosh, Head of Personnel & Development and Councillor Kevin Bonavia, Cabinet Member Resources		
March 2014	Planning Obligations SPD Adoption Version	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
March 2014	Review of Blackheath Events Policy 2011	Wednesday, 14/01/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Rachel Onikosi, Cabinet Member Public Realm		
September 2014	Strategic Asset Management Plan 2015-2020	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith,		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Deputy Mayor		
June 2014	Surrey Canal Triangle - Compulsory Purchase Order Resolution	Wednesday, 14/01/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
October 2014	Award of Design and Build Contract Phase 1 Grove Park Public Realm Project	Wednesday, 14/01/15 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
October 2014	Procurement of the School Catering Contract service	Wednesday, 14/01/15 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
November 2014	Prevention and Inclusion Team Contract	Wednesday, 14/01/15 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
October 2014	2015-16 Council Tax Base	Wednesday, 21/01/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2014	Council Tax Reduction Scheme Review	Wednesday, 21/01/15 Council	Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	2015/16 NNDR Base Report	Wednesday, 21/01/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
October 2014	Milford Towers Update	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
October 2014	New Homes Better Places Funding Update	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
October 2014	Budget 2015-16	Wednesday, 11/02/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
October 2014	Rent Setting	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Damien Egan, Cabinet Member Housing		
October 2014	Budget Update 2015-16	Wednesday, 18/02/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
November 2014	2015/16 Budget Report	Wednesday, 25/02/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
September 2014	Prevention and Inclusion Contract Extension and Commissioning Recommendation	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
June 2014	Housing Strategy 2015 - 2020	Wednesday, 04/03/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
September 2014	Prevention and Inclusion Framework Contract Award	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2014	School Admissions 2015-16	Wednesday, 25/03/15 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		